COVID-19 Employer Vaccine Mandates Legal Issues for Associations

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Road Map

Overview of Employment Issues

- General legal authority
- ADA
- Title VII
- OSHA
- Federal Employees/Contractors
- State Laws
- Worker's Comp
- Other Liability Issues

• The Anatomy of an EEOC Charge and Investigation



- General Legal Authority for Employer Mandates
 - Long history of courts upholding government and private employer vaccine mandates
 - Mandates are permissible under EEOC guidelines if ADA and Title VII rules are followed
 - EUA status does/should not matter
 - Collective bargaining agreements should be followed



- ADA
 - Mandates are permissible under EEOC guidelines if ADA disability analysis and rules are followed, including making reasonable accommodations for individuals with qualified disabilities that prevent them from being safely vaccinated.
 - EUA status does/should not matter
 - Employee vaccine status and other vaccine screening information should be kept confidential



• Title VII

- Under EEOC Guidance, employers must also make reasonable accommodations for employees who raise sincerely-held religious belief
- Accommodation standard more favorable to employers than for ADA analysis.



- OSHA
 - Biden has ordered OSHA to issue employer mandate/weekly testing rule
 - OSHA sent proposed Emergency Temporary Standard sent to White House earlier this week
 - Only applies to employers with 100 or more employees
 - Questions about OSHA's jurisdiction and preemption of contrary state laws
 - Penalties--\$14,000 per violation
 - OSHA has also issued guidance on preventing and mitigating the spread of COVID-19 that encourages mandates or testing



- Federal Employees and Contractors
 - Biden issued Executive Order 14042, which requires federal employees and contractors to be vaccinated against the coronavirus.
 - Employees need to be vaccinated by Nov. 22 and contractors by Dec. 8



- State Laws
 - Most states have not addressed mandates https://www.nashp.org/state-lawmakers-submit-bills-to-banemployer-vaccine-mandates/
 - TX, FL, MT have banned employer mandates or precludes employers from requiring proof of vaccination
 - See also 50 state summary of state laws re vaccine mandates https://www.huschblackwell.com/newsandinsights/50-stateupdate-on-pending-legislation-pertaining-to-employer-mandatedvaccinations#top

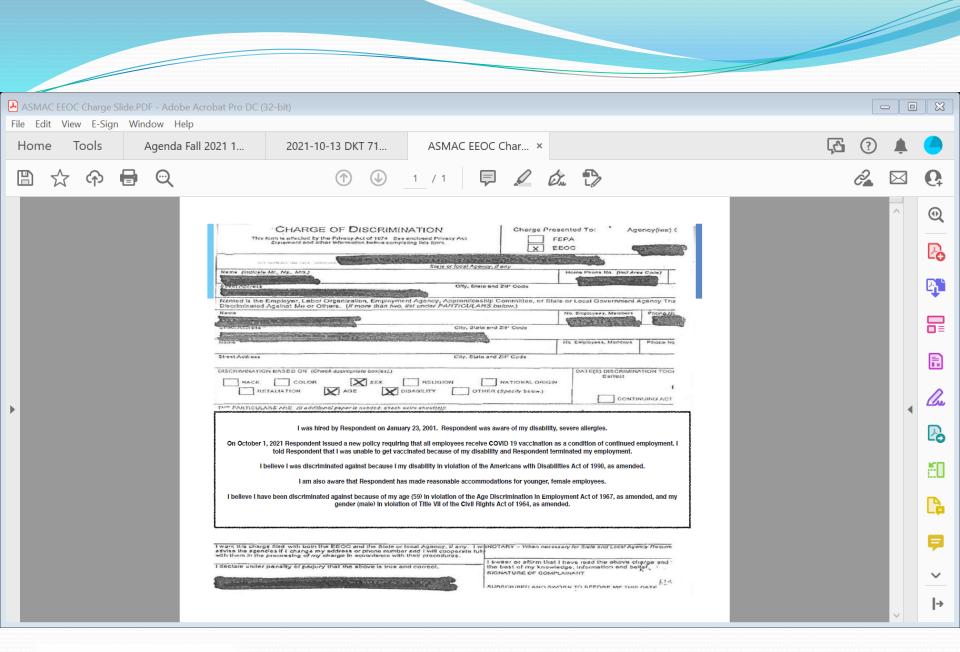


- State Laws
 - Possibility of private lawsuits based on violation of state privacy laws or adverse effects from vaccine
 - May be blocked by worker's comp laws



EEOC Charge/Investigation







Policy Considerations

- For policy-based complaints like this one, EEOC investigators always start by analyzing the policy
- The EEOC loves to find policy violations that affect multiple staff because the agency loves class actions
- For a mandatory vaccination policy, the investigator might consider whether the policy:
 - is narrowly tailored and addresses a legitimate business need (eg: workplace safety)
 - advises employees that accommodations may be available and how to request an accommodation



Response to Charge

- Technical defenses:
 - Employer too small or claims too old
 - Assert these before responding substantively?
- Substantive Defenses:
 - Employee isn't disabled
 - Physical or mental impairment that substantially affects a major life activity (severe allergies?)
 - Right to request reasonable documentation substantiating disability and accommodation
 - No reasonable accommodation available or the accommodation would cause undue hardship

What is Reasonable?

- EEOC <u>always</u> wants employer to engage in interactive process (eg: wooden leave policies)
- Possible accommodations:
 - Remote work
 - Negative COVID test
 - Masks
 - Social distancing
- Investigator will look at what have you done for other employees (are there other remote workers?)
- Cost vs resources, burden on organization, etc.
- Employee not entitled to preferred accommodation

Religious Accommodation

- Analysis similar to ADA (except hardship threshold lower)
- Sincerely held religious belief
- EEOC presumes stated belief is sincere
- Tough to challenge, but Employer may make inquiry if there is an objective basis to question the stated belief
- Factors relevant to determination of sincerity:
 - Behavior inconsistent with stated belief
 - Accommodation sought is particularly desirable (eg: delivery driver wanted Sundays off)
 - Suspicious timing of request
 - Other objective facts

Discrimination Claims

- Apply policies consistently to avoid discrimination claims (eg: age and gender discrimination claims in this charge)
 - Who approves accommodation requests?
 - Supervisor
 - HR
 - Is the decision based on objective criteria?
 - Does it apply to all positions, all departments, all locations?
- Have other employees been granted accommodations?
- Have other employees been denied accommodations?



Right to Sue vs EEOC Litigation

- At the conclusion of the investigation:
 - EEOC litigates (rare)
 - Issues notice of right to sue

